





INTRODUCTION





Having facilitated dozens of ValueArc programs in the past, we understand the challenges that exist with getting started. Now that you've purchased this system, your next step is to build the internal awareness and consensus you need to help achieve a successful outcome.

This PowerPoint presentation is designed to help you share the ValueArc Basecamp Independent Program with your company's leadership team, executives, key employees and other personnel who may be participating in your Discovery, Value Pillar and Messaging Pyramid exercises.

Feel free to customize and repurpose this deck to present the material to your colleagues. The goal is simple: gain the necessary support to begin the climb toward your strategic goals, and nurture an understanding of how ValueArc can help you get there. **Good luck!**

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HOW TO USE THIS DECK



Think of this presentation as a "template" for building your rationale.

As part of the ValueArc Basecamp Independent Program, you can utilize the template, imagery, diagrams and illustrations within this deck to help outline the narrative for your presentation. Each slide contains detailed instructions on how to create your custom presentation and engage your audience – from an individual colleague to an executive team. But you're not limited to what's here; feel free to use the actual copy and content to develop the foundation for your script, and augment it where necessary.

Throughout the deck, you'll also see tips and recommendations (such as "REMOVE THIS SLIDE" in the lower right corner) to help streamline your efforts and complete your deck quickly and easily.

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WHAT ARE YOUR STRATEGIC GOALS?

In essence, this is your purpose for investing in the ValueArc Basecamp program. What is your business struggling with? What keeps you up at night? What are the strategic imperatives driving your search for answers?

Explain in simple, clear language what your company's top goals or challenges are.

They can be new endeavors motivated by growth or expansion, or daunting "crossroads" you're facing like increased competition or sluggish sales.



WHAT ARE YOUR STRATEGIC GOALS?

For example: "Our company wants (or needs) to..."

- make ourselves more valuable to the market
- build greater loyalty with our customers
- acquire/merge with another company or be acquired
- overcome slowing sales or diminishing revenues
- reposition an existing product in a new way
- ·launch a new product into a noisy marketplace
- regain lost market share to increased competition
- •revitalize or create new distribution or channel models
- pursue an initial public offering (IPO) in a few years



WHY IS IT IMPORTANT TO KNOW THIS?

The answers should be relatively clear, but here are some typical ones:

- If we can compete more effectively, we can increase our sales...
- By enhancing loyalty, we can derive greater value from our customers...
- If we're better positioned, we can charge more for our products and services...
- •By changing the limiting perceptions of analysts, editors and market watchers, we can define our own worth in the marketplace and impact our stock price...
- With a stronger market position and higher revenues, we can become an attractive target for acquisition...

What are yours? List them on this slide.



DO YOU HAVE CONSENSUS?

Ask your team if they agree with these goals and challenges.

Is there general consensus? Are there additional thoughts or viewpoints that should be considered? Take a moment to log any critical insight that materializes in discussing your strategic goals and challenges.

Whether there is strong disagreement or a slight lack of clarity, point out that according to the ValueArc curriculum, it is typical for most companies to experience a lack of consensus around many key issues, including this central question:

"What is our company's greatest value to our market?"



CONSENSUS IS KEY

Say to your team:

"If each of you wrote down what you think our greatest value to the market is, chances are, we would have multiple answers..."



- Many companies struggle with a lack of consensus around their perception of market value
- This dissonance can impact the power of our messaging and positioning – not just to your customers, but to analysts, editors and market watchers
- Are we all heading in the same direction? How can we better guide our growth?



HOW DOES THE MARKET SEE YOU?

Ask your team what they believe your company's perception is from the outside. How does the market see you – and more importantly, how do they value you?

• How does the market see us within the competitive landscape?

•Are we seen as leaders, followers, more expensive, etc.?

• Who is the market comparing us to?

•How do we compare ourselves to our competitors?

How does the market view of us differ from how we see ourselves?

•Do we have an understanding of the strategic concerns that keep our customers up at night?

•How relevant are we to those concerns? What concerns are guiding our market?

•What does the analyst community think of us? Where are we ranked? Are we visionary or lagging behind?

•How does the media perceive us?



Use this diagram build to illustrate where the "Value Gap" exists between your Default Position, as shaped by market perceptions...

YOUR DEFAULT POSITION

Left unchallenged, the market perception of your value is shaped by limited or inaccurate information and faulty assumptions – including what your competitors say about you.

Weak Positioning, Limited Value





...and your **Desired Position**, where your company can achieve its maximum value in the market



YOUR DESIRED STRATEGIC POSITION

To achieve maximum value and momentum in the market, you must position your company as an answer to the big challenges faced by your customers.

Strategic Positioning, Maximum Value

YOUR DEFAULT POSITION

Left unchallenged, the market perception of your value is shaped by limited or inaccurate information and faulty assumptions – including what your competitors say about you.

> Weak Positioning, Limited Value





Explain how this gap is the limitation you need to overcome to move your company to a more strategic position...



YOUR DESIRED STRATEGIC POSITION

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YOUR DEFAULT POSITION

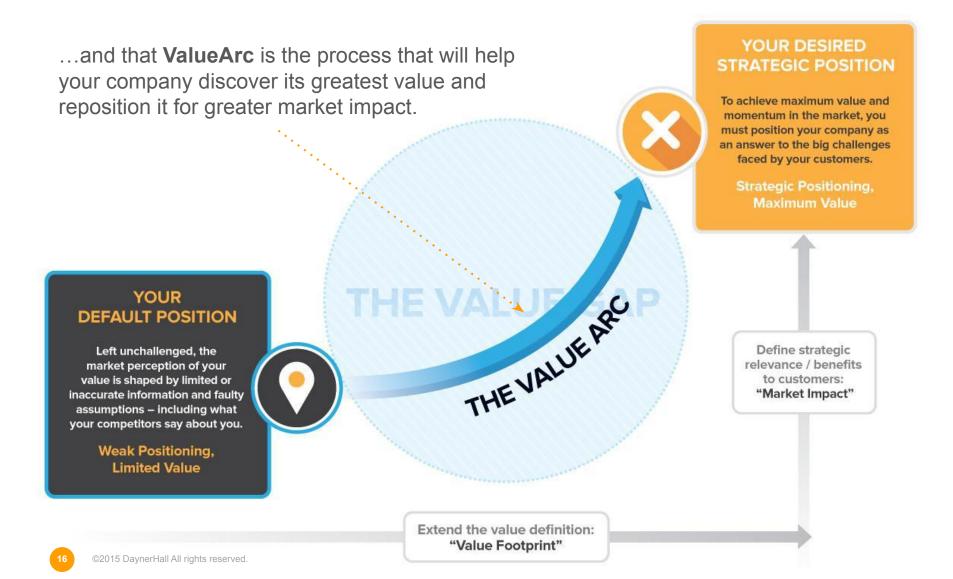
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> Weak Positioning, Limited Value

THE VALUE GAP







WHAT'S YOUR HIDDEN VALUE?

Ask your team:

- What's missing from our "story" to the market?
- What strategic assets do we have that can make a difference to our clients – assets that we aren't putting out front?
- What tools do we have that might be "hiding" in plain view, and simply need to be repositioned?





WHAT'S YOUR HIDDEN VALUE?

Point out to your team that there is more value to your company than the market sees – "intangible" assets like:

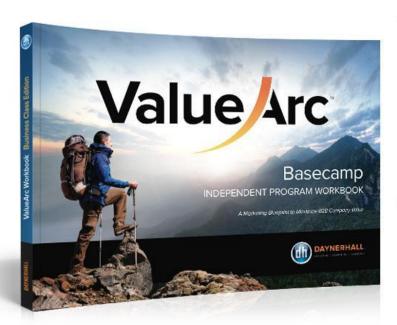
- Proprietary processes
- Intellectual property
- People, intelligence and expertise
- Relationships and partnerships
- Strategic channels
- Contracts (private/government)
- Procured status/authorization
- Unique systems
- Targeted industry or vertical focus
- Locations





THIS IS WHERE VALUEARC COMES IN

Tell your team why you've invested in the ValueArc Basecamp Program:





"ValueArc is a proven, proprietary methodology that has been trusted by dozens of companies – from startups to the Fortune 1000 – to uncover their greatest value, build consensus and reposition their company and brand to reach strategic goals."



VALUEARC WORKS

Share this example with your team – and point out that you are using the same foundational tools that helped make ISS an attractive acquisition for IBM. Note that this was with the full consulting engagement, which is available to your company if you need further support.

"Internet security is a highly competitive market. ValueArc helped us identify our intangible assets and harness their power to reposition our value. The result: an acquisition by IBM for \$1.6 Billion – five times our annual sales revenue."

C. David Sutton

Former Director of Marketing Internet Security Systems (ISS) Now part of IBM



IT GIVES YOU THE RIGHT GEAR TO CLIMB

Tell your team how ValueArc will guide you through a three-step process designed to help you build a unique positioning architecture:



- ValueArc Discovery
 Research and Analysis
- ValueArc Value Pillar Positioning Exercise
- ValueArc Messaging
 Pyramid Exercise



VALUEARC DISCOVERY

Tell your team that the first step is to dig deep and conduct the right kind of research.

ValueArc Discovery will help us:

 Gather and organize information and opinions about our company and markets

 Conduct effective interviews with people inside and outside our company

 Leverage secondary research and existing studies from analysts and other credible, third-party sources

Utilize quantitative market surveys



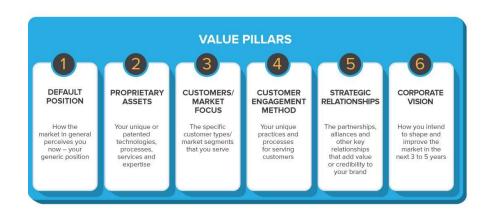
VALUEARC PILLAR EXERCISE

The Value Pillar is the foundation to your positioning architecture.

Tell your team that the next step is to inventory your assets...

The ValueArc Value Pillar Exercise will help us:

- clearly state our generic, default market position
- identify our proprietary assets
- solidify our market focus
- define our customer engagement methods
- inventory our strategic relationships and alliances
- · gain consensus on our vision



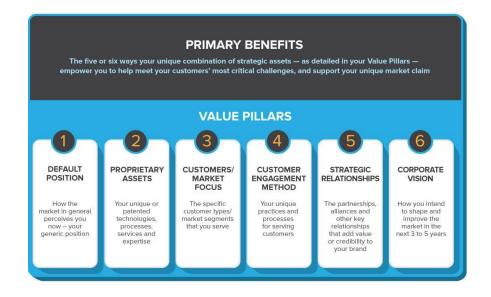


VALUEARC PILLAR EXERCISE

...which will help you construct a clear set of "validating attributes" or primary benefits that address all of your identified challenges...

The ValueArc Value Pillar Exercise will help us:

- define five or six key ways that this unique combination of strategic assets help us meet our customers' most critical challenges
- supports our unique market claim and selling proposition





VALUEARC PILLAR EXERCISE

...and ultimately help you define and support your unique, highly strategic market claim.

The ValueArc Value Pillar Exercise will help us:

- summarize all of this into a simple, intuitive expression of our unique value that is easily understood by the market
- create a claim that is highly engaging and defensible against the competition
- reposition us to be disruptive, changing the conversation amongst customers and analysts alike



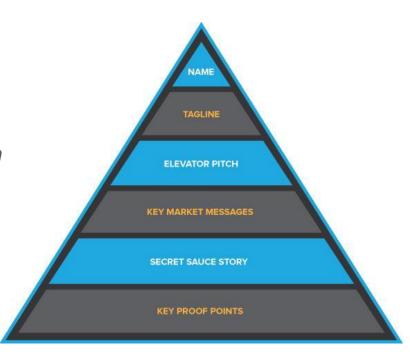


VALUEARC MESSAGING PYRAMID

Armed with consensus around a clear, unique market claim, tell your team that the next step is to develop a messaging framework.

The ValueArc Messaging Pyramid Exercise will help us:

- translate the elements of the positioning architecture into a hierarchal framework
- define the language for our top-down vision
- organize our new positioning into an approved "story line" and narrative that is clear and easily understood
- assure message continuity and discipline from employees to partners
- develop the messaging assets we need for our sales and marketing efforts





YOU'RE READY TO ELEVATE YOUR VALUE

Create a sense of urgency with your team to begin the process by reviewing what's at stake...

We can't afford to wait:

- The market is becoming increasingly competitive...
- We face another quarter of declining sales...
- Market conditions are shifting...
- We have a new product that is outside of our focus area...
- Analysts are positioning us poorly...
- We are entering a new market with no awareness...
- Our board has set an ambitious growth mandate...
- We need to start positioning ourselves for acquisition before our innovative product or service becomes outdated or irrelevant...
- We need to raise our stock price to meet the street's expectations, or deliver an IPO...



LET'S START CLIMBING

Outline the next steps, and what the anticipated roles will be for everyone on your team.

Remember to highlight the importance of the Value Pillar Executive Session, and include a tentative schedule for holding the workshop. This will help your team members visualize an actual schedule and motivate them to create the space.



LET'S START CLIMBING

- STEP 1: ValueArc Discovery
 - Stakeholders: Joe Smith and Dave Collins
 - Review: May 21
- STEP 2: ValueArc Value Pillar Exercise
 - Workshop with key executives: Larry Green, Tom Missions, Ron Blanchard, Anne Carol
 - Tentatively scheduled for June 7-8
- STEP 3: ValueArc Messaging Pyramid
 - Stakeholders: Joe Smith and Dave Collins
 - Final Review: July 1



YOU DON'T HAVE TO GO IT ALONE...

Let your team know that ValueArc has the people and products to help at any point in the process.

The complete ValueArc Basecamp Discovery, Messaging and Positioning product is a powerful resource if additional guidance and expertise is needed. You can also invest in the ValueArc Ascent Brand Architecture and ValueArc Horizon Campaign Architecture as part of your extended go-to-market strategy.





